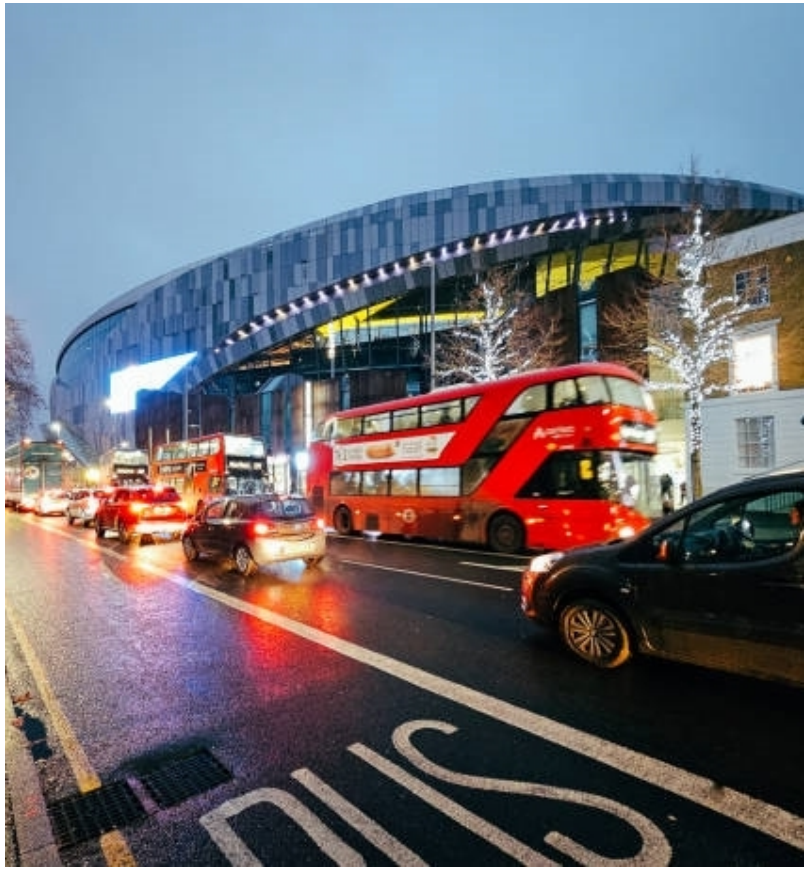










Neighbourhood Update

Health and Wellbeing Board, 19 November 202

Nadine Jeal, Clinical Director, Whittington NHS Tru

Simon Wheatley, Chief Operating Officer, HGPF

Will Maimaris, Director of Public Health Haringey Council

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NHS Whittington Health NHS Trust

Neighbourhood health update | what's covered today

In September's Health and Wellbeing Board we covered the work in Haringey to mobilise integrated neighbourhood teams across East, Central, and West Haringey to provide more holistic multiprofessional support to some of the most vulnerable people living in Haringey – those with several long-term conditions, and at 'rising risk' in their health and wellbeing status.

This continues to be referred to as the 'Haringey test bed' which reflects the test and learn approach health, care and voluntary sector partners are taking in this work.

Today, we are updating you about our wider neighbourhood health initiatives including:

1. Community based prevention in neighbourhoods
2. Developing our co-ordinating neighbourhood infrastructure at Place level (referred to as the 'integrator')
3. Investment focus for those most vulnerable people at-risk of unplanned hospital admissions
4. Future focus – children and young people, local care network

Recap - Haringey neighbourhood ambitions

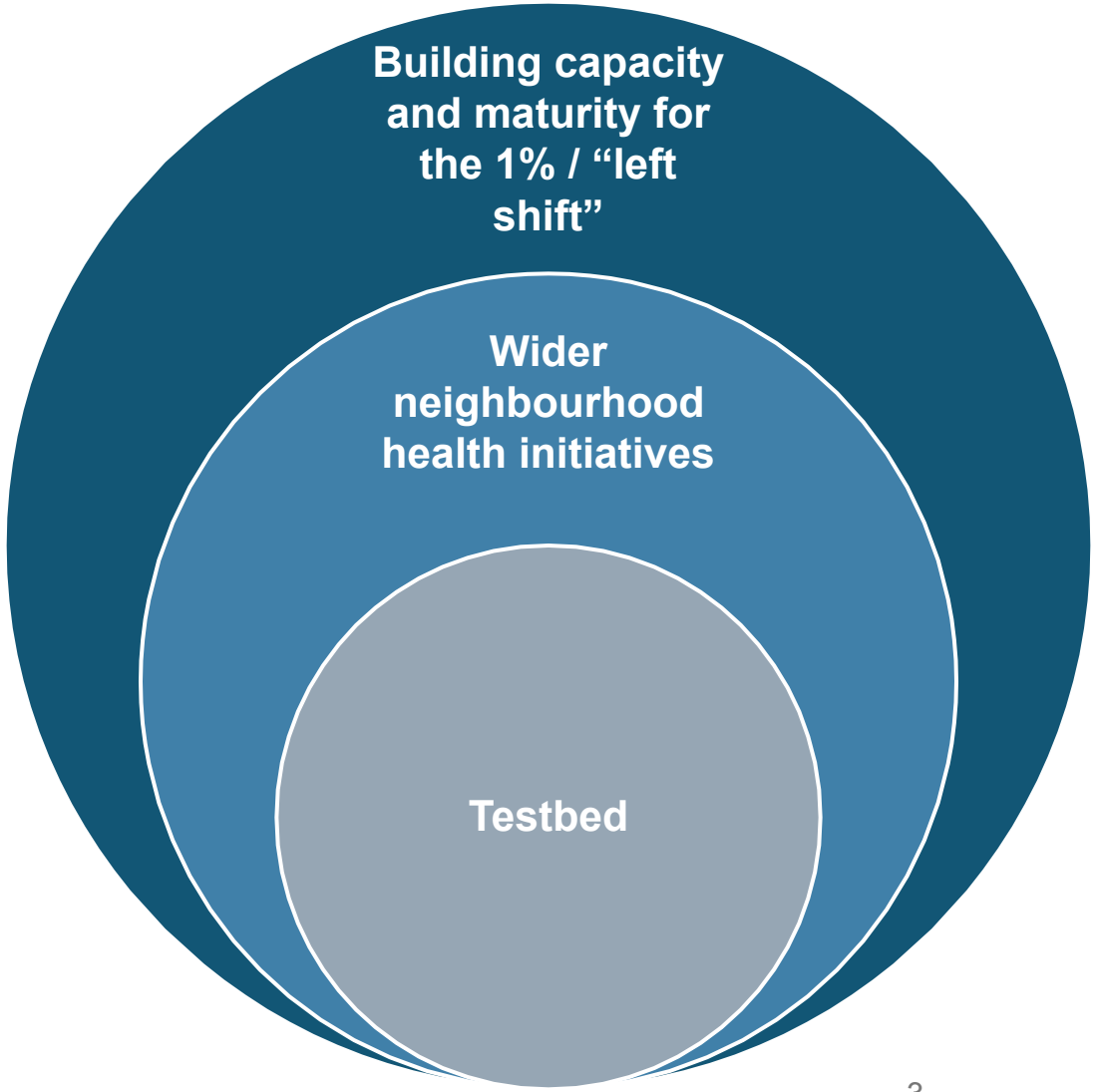
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Refreshing our neighbourhood governance is grounded in shared current priorities, and future ambitions as borough partners.

The **neighbourhood testbed** is our current focus. We're mobilising an expanded MACC team, providing greater capacity and service user throughput, to deliver system impact (by e.g. reduced non-elective demand). Getting this right demonstrates the value proposition for neighbourhood health in Haringey, and potential benefit across W&NL.

The testbed is anchored in pillars 3 + 4 of the W&NL approach, and primarily represents a change initiative between NHS partners (primary, community, mental health, secondary care). In Haringey, we are also working with the Council & wider borough partners (VCSE, Public Voice) to mobilise and expand **wider neighbourhood health initiatives** which deliver against pillar 1 + 2, and that are tackling health inequities on a neighbourhood / hyper-local footprint.

By mobilising across all four pillars, we are aiming to better manage today's demand, respond to needs holistically, and to free up system capacity. This sets the foundations – and the enabling infrastructure – to focus on prevention and addressing the needs of tomorrow. For us in Haringey, that means demonstrating we are perfectly-placed to use system investment to expand capacity, rebalance system pressures, to bend the future demand curve, and to improve the value and efficacy of public sector.



1 – Community based prevention in neighbourhoods

Area of work	Progress to date	Next phase work
Establishing resident voice in neighbourhood governance	Proposal for neighbourhood health community advisory forum developed and agreed by Health and Wellbeing Board in September 2026	Planning meeting with Healthwatch JPB chair and VCS partners to be booked Aim for first community advisory forum autumn/winter
Developing neighbourhood level VCS infra-structure alongside clinical leadership in each neighbourhood	Funding requested as part of integrator mobilisation fund Initial funding will cover 1 day per week VCS lead in each Neighbourhood + further small pots for infrastructure in each neighbourhood	Design work to take place and align with clinical leadership model
Development of ways of sharing information about community support available (service directories) and improving health literacy	Simply Connect platform selected	Begin implementation and roll out
Place based work in Northumberland Park	Thriving community zone projects • Challenge fund for Northumberland Park in progress • Community Health and Wellbeing Worker (CHWW) funding identified • Task and finish group in place to provide oversight to Northumberland Park projects • Youth Echo Project to be mobilised with Bridge Renewal Trust (borough wide) Haringey Council place based work – funding in principle for next stage of development (establishing governance and engagement structures)	CHWW worker project being developed – aim to mobilise early 2027 Youth Echo project to be finalised and mobilised
Social prescribing and navigation	No progress made in this area – objective would be to ensure we are maximising use of existing teams and initiatives	Understand how this links into neighbourhood model
GP and dental registration for all established as key outcome of	GP and dental registration for all added as key outcome of work – scoping with Healthwatch	Link together existing elements of this work

2 – Developing our neighbourhood coordinating infrastructure

For the last 15 months Haringey Council, Haringey GP Federation and Whittington NHS Health Trust have taken a coordinating role on behalf of the Borough Partnership of health, care and voluntary sector providers. This is known as the "neighbourhood integrator" which takes a role to help act as the 'engine room' to drive delivery of neighbourhood ambitions and better integrate services.

As national health policy evolves and the ICB changes to a strategic commissioner embed, we expect more devolution and decision making of how local services are designed and delivered through the Haringey Borough Partnership. We are therefore investing time into thinking about the infrastructure we have across integrator partners to deliver this.

1. Programme Management Office, analytics & leadership capacity

- Dedicated executive leadership capacity from integrator organisations + NLFT
- Additional senior delivery lead + project support to help design, mobilise and co-ordinate future neighbourhood opportunities
- Dedicated population health analytical expertise to identify greatest areas of need & evidence + evaluate impact

Aim: establish a dedicated 'Team Haringey' programme management office that works across Borough partners

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2. Neighbourhood leadership roles – clinical & voluntary sector

- Appointing to voluntary sector leadership in each neighbourhood (Q4) to act as a vehicle to engage and represent local VCSE organisations who can support health and care agenda
- Dedicated multi-professional clinical leadership in each neighbourhood to act as a professional voice across health care organisations and advocate for clinical priorities

Aim: establish a local care network of health, care, and voluntary sector partners to advocate for local needs

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3. Developing neighbourhood working

- Independent impact analysis
- OD support to promote team collaboration
- Shared decision-making across partners – particularly with a view to devolution
- Clear communications on what "neighbourhood" means for residents
- Capturing lessons learnt

Aim: learn what works and share it across every neighbourhood

We are developing a 'Team Haringey' approach to how health, care and voluntary sector partners come together to make the best of local community assets, integrate better and design future health and care services in partnership with local residents and communities

3 – Investment focus for those residents most at risk of unplanned hospital admissions

Haringey's test bed programme is using ICB funding to build core Multi-agency Care Co-Ordination Team (MACCT) capacity, adapt skill mix to support broader needs, develop the service model, and build closer links with primary care, the VCSE, and other partners. At this halfway point, the new team is live, including the proactive and mental health (psychiatric) teams, and we have met our monthly caseload target since April. We have now agreed as partners to make fullest use of remaining uncommitted f

1. Core neighbourhood team roles (3x neighbourhoods)

- More administrative support
- More mental health practitioners
- More therapists

Aim: faster, joined-up support for people with complex needs

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2. Wider neighbourhood roles

- Community Health and Wellbeing workers: a clinically-led, community-driven initiative focused in East Haringey
- Citizen advisor
- Extra care navigator
- Health coach pilot in the East to tackle inequalities

Aim: earlier support, in the community, to reduce inequalities

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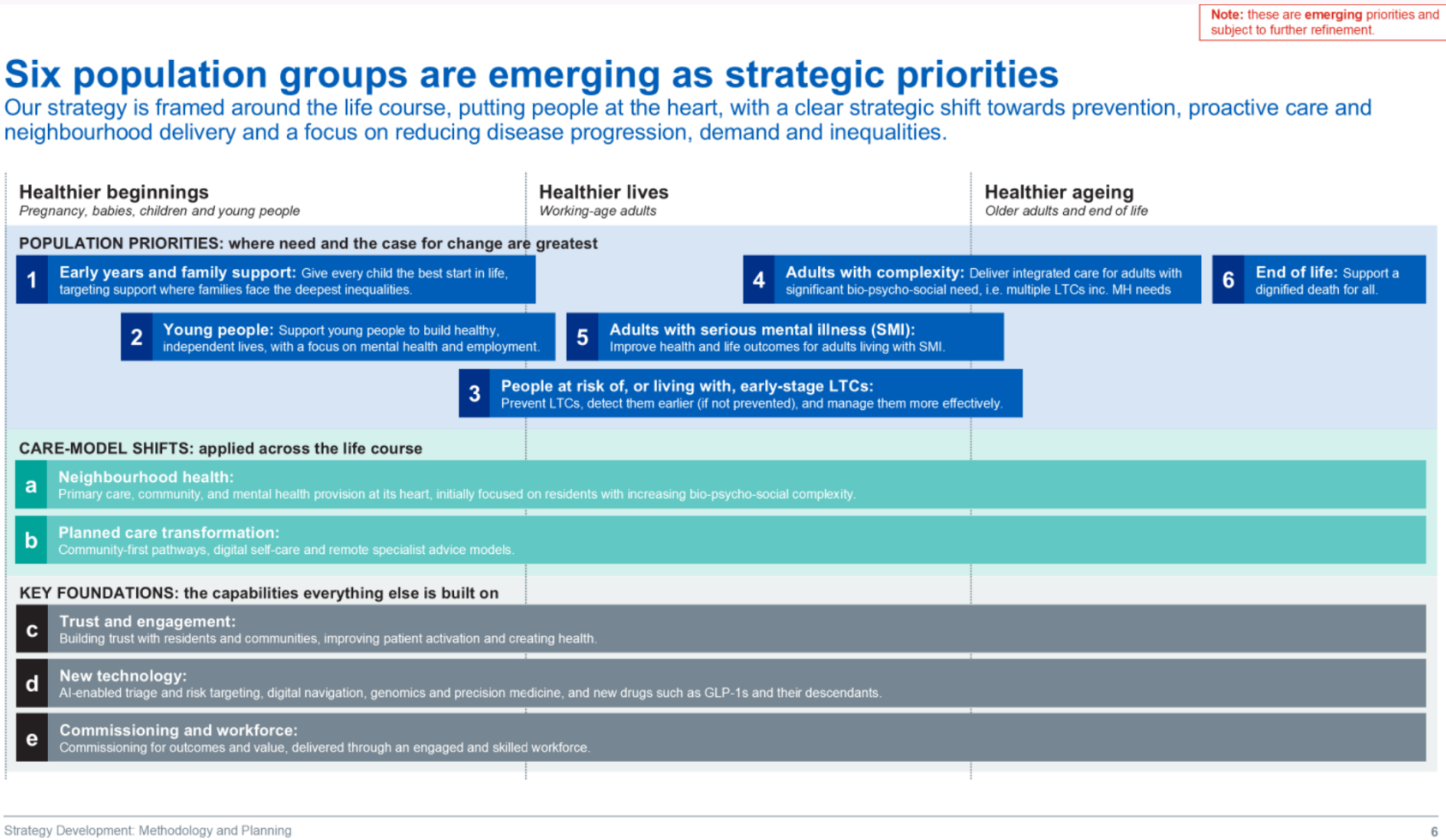
3. Joining up services

- Link roles for North London NHS Foundation Trust, Public Health and Adult Social Care
- A senior lead from each, one day a week

Aim: one joined-up experience across health and care

We are now putting this additional support in place to successfully deliver the original test bed aims, and as the platform for future sustained integrated neighbourhood teams in Haringey

4 – Future focus



Building on WNL ICB 10-year strategy (presented last Board), we are starting to consult with partners on an upcoming focus on

1. Children and young people and the opportunities neighbourhood health can afford them

2. Early identification and early help for residents – how we develop a local care network of integrated neighbourhood partners